



Willbros Construction (U.S.) LLC

3851 E Collins Rd | Gillette, WY 82717 82717

Denbury Greencore CO2 Facility | Kraig Miller, Project Manager

April 12, 2013

Paradigm Contractors
1284 Lawver Road
Gillette, WY 82718

RE: Letter of Recommendation

To Whom It May Concern;

This is a letter of recommendation for Paradigm Contractors. Paradigm Contractors performed work for Willbros Construction on our Greencore CO2 Facility at Lysite Wyoming, which I was Project Manager for Construction. Paradigm Contractors performed both concrete and building construction on this project. Paradigm poured 3200cy concrete which included forming, rebar and pour concrete and constructed four (4) separate building the largest being 200' x 120' by 40' in height. Paradigm crews performed in a professional manner and meant every schedule given them. Paradigm did not hesitate to work nights to pour slabs due to high temperatures during the day and in construction of the building so that our crews and other subcontractors could work undisturbed during the day. The Greencore CO2 Facility was a design build project with a number of design changes occurring during the duration of the project and Paradigm was responsive to the changes and any request we made of them. Paradigms management and supervision where always quick to respond to are questions and request and were proactive in reviewing plans and raising questions to resolve issues before they would become a problem. Paradigm Contractors pricing is very competitive and complete.

I enjoyed working with Paradigms crews and management and would not hesitate to use them on future projects and look forward to doing so. If you have any questions about Paradigm Contractors please don't hesitate to call me (307) 696-9142.

Sincerely

A handwritten signature in blue ink that reads 'Kraig Miller'.

Kraig Miller
Project Manager
Willbros Construction U.S
North Plains Regions
Gillette, WY
